



DEPARTMENT OF THE ARMY

TASK FORCE SPARTAN
CAMP ARIFJAN KUWAIT
APO AE 09306-000

S: Various

ALTF-OSS-G3

07 July 2020

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: TFS (Task Force Spartan), KLF (Kuwait Land Forces), and KLFAR (Kuwait Land Forces Artillery Regiment) Staff Ride/SLE (Senior Leader Engagement, 22-29 September 2020).

1. **GENERAL.** This MOI provides guidance and information regarding TFS, KLF, and KLFAR Staff Ride/SLE, 22-29 September 2020. This Staff Ride/SLE complements the integrated joint warfighting force by providing TFS Staff and their HNP (Host Nation Partner) counterpart a chance to observe the 30th anniversary of the "Battle of the Bridges", IOT establish key staff relationships, and increase overall interoperability between TFS and our HNPs. Key topics are; reporting procedures, asset-visibility, scheme of maneuver, employment of surface to surface fires, target handoff capability to fixed-wing aircrafts (fast movers) across components/echelons, and current interoperability challenges.

2. **EXECUTION.** TFS conducts the "Battle of the Bridges" Staff ride through three phases: Phase I – Preparation, Phase II – Execution (IIA- Preliminary/IIB-Field Study), Phase III – Assessment (Integration).

a. Phase I – Preparation. This phase consists of several key administrative tasks that must be coordinated well in advance to ensure the success of this event.

b. Phase II Execution. This phase consists of two sub-phases: Phase IIA (Execution/ Preliminary Study) and Phase IIB (Execution/ Field Study).

1.) Phase IIA (Execution/Preliminary Study). This phase consists of the selection and study of historical references dedicated to a specific historical event, and group discussion of key points, in order to prepare the individual and unit for its visit to the actual terrain of the battle or campaign. This phase begins with the SPARTAN PARTNER staff ride presentation rehearsal on key points/subjects of the Battle of the Bridges and culminates with the actual preliminary phase presentation on KMOD campus 28 September 2020.

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2.) Phase IIB (Execution/Field Study). This phase incorporates and continues the efforts of the preliminary phase of the historical event by placing the unit on the actual terrain and expanding upon their knowledge and analysis of the significance of the events across the terrain beginning the morning of 29 September 2020. This phase concludes with the TFS Commanders' closing comments and gift presentation later that day.

c. Phase III – Assessment (Integration). This phase begins immediately following the Field Study phase of this Staff Ride and ends with the Integration Phase/ Interoperability AAR 020900-1100COCT20 in the Chapel/Auditorium, CAKU.

TFS Staff Ride/SLE Timeline (For Complete Daily schedule see Encl_1_Staff_Ride_Slide 9-11)			
Date(s)	Event	Location	Proponent
26JUN20	Field Phase Study OGR	TFS HQ/CAKU	Fires
10JUL20	MOI Published	TFS HQ/CAKU	G3
28JUL20	D -60 IPR	TFS HQ/CAKU	Various
02AUG20	Battle of the Bridges 30 Year Anniversary// Flags flown	ASG-Kuwait HQ/CAKU	12 ea./ Kuwaiti and US
06AUG20	TFS Personnel Rosters/ On Post/ Off Post Facilities/ Linguist Support Coordinated	ASG-Kuwait/ KMOD/ Martyrs Museum	Various
21AUG20	KMOD/KLF/KLFAR Attendees Formal Invites submitted	TFS HQ/CAKU	Various
21AUG20	SECFOR Coordinated	TFS HQ/CAKU	PSD/KMOI
21AUG20	Route Validation	TFS HQ/CAKU	Various
25AUG20	D -30 IPR	TFS HQ/CAKU	Various
14SEP20	TFS Required Reading/Read Ahead/ Team Slides Completed/Submitted	TFS HQ/CAKU	Various
22SEP20	TFS Preliminary Phase Briefing// Team Rehearsal	Chapel/Auditorium CAKU	Various
28SEP20	TFS Preliminary Phase Briefing	White Room/KMOD Campus	Various
29SEP20	TFS Field Study Phase	Various Locations// Al Jahra/ Martyrs Museum	Various
29SEP20	CDR's Closing Comments/ Recognition/ Gift Presentation	Martyrs Museum	Various
02OCT20	TFS Integration Phase// AAR	Chapel/Auditorium CAKU	Various

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3. COORDINATING INSTRUCTIONS.

a. Personnel Attendance. The TFS Staff is authorized a total of 70 x Soldiers (MOS Immaterial), split into 7 teams of 10 x Soldiers to attend. Sections will identify an overall Team OIC, complete, and submit Enclosure 2 (TFS Personnel Attendance Roster) NLT **06 August 2020**.

b. On-Post Facilities Request. TFS Staff Ride/SLE OIC will coordinate for use of the Chapel/Auditorium here on Camp Arifjan, Kuwait (CAKU) to facilitate the rehearsal of Phase IIA- Preliminary portion of the staff ride NLT **06 August 2020**.

c. Off-Post Facilities Request. TFS Kuwait LNO will coordinate for use of the White Room on KMOD (Kuwait Ministry of Defense) campus to facilitate Phase IIA- Preliminary portion (28SEP20) of the staff ride IOT maximize HN attendance and the Martyr's Museum for Field Study Phase (29SEP20) NLT **06 August 2020**.

d. Logistical Support. HHBn will coordinate logistical support, for all participating personnel, to include but not limited to; lunch meals (28-29SEP20), transportation (to and from all sites), and refreshments (coffee, tea, water, etc.) NLT **21 August 2020**.

e. Route validation. TFS Staff Ride/SLE OIC will validate provided strip map with an adequate site to offload TFS Personnel IVO Jahra (intersection of Sixth Ring and Salmi Road) with assigned drivers to conduct Field Study Phase NLT **21 August 2020**.

f. KMOD/KLF/KLFAR Attendance. TFS Kuwait LNO will identify TFS Staff partner KMOD/KLF/KLFAR Attendees and review formal invitations drafted by TFS Staff Ride OIC. Once approved and signed (blue-ink) TFS Kuwait LNO will deliver invitations NLT **21 August 2020**.

g. Linguist Support. TFS Linguist/Interpreter support coordinated by TFS Staff Ride OIC to support TFS Staff Ride/SLE (for both days 28-29 September 2020) NLT **06 August 2020**.

h. Gifts/Presented Materials. TFS Staff Ride/SLE OIC coordinate with ASG_Kuwait FOD (Field Officer of the Day) to fly 8 x Kuwait and 8 x US flags 02 August 2020, on the 30th anniversary of the Battle of the Bridges. Additionally TFS OIC will coordinate/request with the ARCENT Forward ORF (Official Representation Funds) manager to secure items for presentation upon completion of the Staff Ride/SLE NLT **24 July 2020**.

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i. Presented Materials. TFS G-1 will prepare Certificates of Appreciation for key KLF and KLFAR Leaders, Staff, and Personnel to be presented in conjunction with folded flags; NLT **04 September 2020**.

j. Media Coverage. TFS PAO will coordinate 2 x Personnel to provide coverage of this event (Audio/Visual) 28-29 September 2020 and provide those names NLT **04 September 2020**.

4. PERSONNEL REQUIREMENTS: The following instructions apply to the Soldiers attending the TFS Staff Ride/SLE.

a. All personnel attending the TFS Staff Ride/SLE will ensure they have registered their CAC with the supporting DBIDS (Defense Biometric Identification System) prior to submitting Enclosure 2 (TFS Personnel Attendance Roster) NLT **06 August 2020**.

b. All personnel attending will wear appropriate, casual dress-attire (trousers and collared shirt), with the option to purchase the unit/TFS polo shirt (Cost TBD), depict size requested on Enclosure_2_TFS_Personnel_Attendance_Roster NLT **06 August 2020**. Additionally all personnel are required to carry their CAC on their persons at all times.

c. All personnel will maintain professional appearance, conduct, and conduct themselves as to bring great credit upon TFS and our nation. All attending personnel should attempt to learn/ familiarize themselves basic conversational Arabic to improve HN relations. See Enclosure_6_Conversational_Arabic.

5. ADDITIONAL INFORMATION. Any changes/updates to this fielding and training that affect this MOI will be forward to units upon receipt of the same.

6. CONTACT INFORMATION. The point of contact for this memorandum is the 42ID Targeting Officer, CW3 Benjamin Lewis by phone at (VOIP) 318-480-4180, (Signal/WhatsApp) 607-226-7431 or benjamin.c.lewis3.mil@mail.mil , benjamin.c.lewis3.mil@mail.smil.mil .

FOR THE COMMANDER

Enclosures:
1- TFS_Staff_Ride
2- Personnel_Roster

JEFFREY A. CSOKA
LTC, IN, TF SPARTAN
G3 Operations

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3- Read_Ahead

4- Risk_Assessment

5- Strip_Map

6- Conversational_Arabic

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