## Suggested Themes and Topics

## General

- What operational and logistical challenges are foreseen due to infrastructure limitations in potential foreign areas of operation, and how can we mitigate them?
- What is needlessly duplicated in the Army (e.g., what should be done away with, how should the Army adjust, and how would it benefit)?
- What is the progress in development of Futures Command?
- Technology advancements and their application
- Case studies: How do we properly integrate emerging technology?
- What nations consider themselves to be at war or in conflict with the United States? How are they conducting war, and what does this mean for the Army?
- China case study: How does Japan's effort to establish the "Greater East Asia Co-Prosperity Sphere" compare with current Chinese efforts to develop the "New Silk Road" and assert control over the South China Sea?
- Case study on civil-military operations: How does tactical-level military governance during occupation following World War II and Operation Iraqi Freedom compare?
- Update on status of the regional power rivalry between Saudi Arabia and Iran
- What are the security threats, concerns, and events resulting from illegal immigration globally?

- What must we do to develop a more effective means of developing and maintaining institutional memory in order to deal with emerging challenges?
- What is the role for the Army in homeland security operations? What must the Army be prepared for?
- What is the role of the military in protecting natural resources?
- What are the potential adverse impacts on military standards due to factors associated with poor integration of new cultures, ethnicities, or racial considerations, and how can those impacts be mitigated?
- Case study: How is gender integration changing the Army and how it operates?



## Large-Scale Combat Operations

- How do we foster deep institutional focus on large-scale land combat operations (LSCO)?
  - Needed restructuring?
  - See/understand/seize fleeting opportunities?
  - Develop the situation in contact and chaos?
  - Offset "one-off" dependencies and contested domains?
  - Rapidly exploit positions of advantage?
  - Survive in hyperlethal engagements (including attacks using weapons of mass destruction)?
  - Continuously present multiple dilemmas to the enemy?
  - Decide and act at speed?
  - Fully realize mission command?
  - What must be done to adjust junior leader development to a modern operational environment?
  - Changes demanded to the professional development models of the officer and noncommissioned officer structure?
  - Increased readiness challenges?

- Required adjustments that need to be made among the Army's support elements to reset for LSCO (e.g., personnel, logistics, medical, etc.)?
- What is the correlation between multi-domain operations and LSCO? Impact on the Army's training, readiness, and doctrine?
- What material solutions are required to fulfill the Army's unified land operations obligations in LSCO?
- Hypersonic weapons: What are their real capabilities? How do we defend against them?

A U.S. Army infantry squad assigned to Company A, 3rd Battalion, 15th Infantry Regiment, 2nd Armored Brigade Combat Team, 3rd Infantry Division, moves toward its next objective 5 March 2019 during a live-fire exercise at Fort Stewart, Georgia. (Photo by Spc. Jordyn Worshek, U.S. Army)