

4 Ukraine Is Just the Beginning The Geopolitical Consequences of the Special Operation Will Change the Entire View of the World

Konstantin Sivkov

Translation and Foreword by Lt. Col. Charles K. Bartles,
U.S. Army Reserve

*A noted member of Russia's military-scientific community provides a
Russian perspective of the war in Ukraine.*

11 Winning by Outlasting The United States and Ukrainian Resistance to Russia

Marc R. DeVore

Andrew Orr, PhD

Ash Rossiter, PhD

*The failure of Russia's plan to quickly win the war in Ukraine and
topple the country's democratically elected government by occu-
pying Kyiv and other major cities has opened strategic possibilities,
including a long-term war of attrition that most strategists did not
anticipate before Russia's expanded invasion.*

23 Tactical TikTok for Great Power Competition Applying the Lessons of Ukraine's IO Campaign to Future Large-Scale Conventional Operations

Col. Theodore W. Kleisner, U.S. Army

Trevor T. Garmey

*The Russian invasion of Ukraine has provided warfighters a unique
opportunity to assess prevailing assumptions about large-scale
combat operations in real time. The conflict offers lessons spanning
the full spectrum of U.S. arms, and its campaigns must be carefully
studied as the U.S. Army focuses on great-power competition.*

44 Irregular Competition Conceptualizing a Whole-of-Government Approach for the United States to Indirectly Confront and Deter State and Nonstate Adversaries

Lt. Col. Jeremiah C. Lumbaca, U.S. Army, Retired

*The United States does not have a whole-of-government policy
to deter or indirectly confront state and nonstate adversaries in
"gray-zone" activities, but there is a need for the United States and
like-minded nations to indirectly implement a discreet set of activ-
ities—during times of peace, competition, and war—to maintain
international order.*

53 History, Mission Command, and the *Auftragstaktik* Infatuation

Ricardo A. Herrera

*A military history professor argues that the German military is not
the foundation of the U.S. Army mission command concept, con-
trary to popular opinion.*

67 Understanding Mission Command

Lt. Col. Lee Robinson, U.S. Army

*The author offers a tool grounded in the relationship between trust
and competence to help address the shortcomings in the Army's ap-
proach to educating and training Army leaders on the philosophy of
mission command.*

74 Intratheater Logistics Proficiency Preparing for the Modern Contested Fight

Maj. Bryan J. Quinn, U.S. Army

*U.S. Army Europe and Africa must improve proficiency in intrathe-
ater operations to ensure its ability to deliver sufficient land forces
during conflict in support of allies. It can accomplish this by improv-
ing proficiency in joint logistics over the shore operations and in
reception, staging, onward movement, and integration.*



84 Does China Have Enough Food to Go to War?

Practical Indicators for U.S. Military and Policy Makers

Maj. Jamie Critelli, U.S. Army Reserve
Capt. Gustavo Ferreira, PhD, U.S. Army Reserve

The authors explain how food self-sufficiency and internal food security challenges could dissuade China from launching a prolonged and full-scale war.

97 Rediscovering Leadership as an Antidote to Adjustment Problems in the Army

Maj. Karl Umbrasas, PsyD, ABPP, U.S. Army

The anticipated rigors of large-scale war will stifle routine access to behavioral health, suggesting the need for leader-driven methods of maintaining mental readiness and unit integrity without strict reliance on behavioral health. Leaders must reclaim their role as mentors who teach soldiers how to adapt to the Army.

106 Army Medicine's Critical Role in Large-Scale Combat Operations

Enable the Force

Lt. Col. Matthew K. Marsh, U.S. Army
Capt. Ryan L. Hampton, U.S. Army

Without effective medical support accomplished through lifesaving point-of-injury care, evacuation, treatment, and the maximized return to duty of casualties, maneuver units will not maintain the initiative required to fight and win on the future multi-domain battlefield.

114 Situational Triage

Redefining Medical Decision-Making for Large-Scale Combat Operations

Lt. Col. Brian C. Beldowicz, MD, U.S. Army Reserve
Maj. Robert Modlin, U.S. Army
Maj. Michael Bellamy, DO, U.S. Army
Maj. Hugh Hiller, MD, U.S. Army

Four medical specialists provide a new, multifaceted, situational battlefield triage model to meet the anticipated challenges of providing medical care in a future large-scale combat operations environment.

123 Rethinking Combat Medic Training

The Critical Changes Needed to Prevent Death in Future Conflicts

Lt. Col. Manuel Menendez, U.S. Army

The Army must increase the effectiveness of its combat medics by upgrading their prolonged care skills. Improving on the required knowledge, skills, and abilities of combat medics and leveraging technologies for continuing education will help minimize preventable deaths in combat.

129 The 442nd as a Fighting Unit

David F. Bonner

This chapter from Nisei Spirit: The Cultural Identity of the 44nd RCT tells the story of unparalleled fortitude in the face of adversity, ranging from prejudice in the rear to seemingly overwhelming odds on the front lines from the 442nd Regimental Combat Team during World War II.

REVIEW ESSAY

139 The Afghanistan Papers

A Secret History of the War

Lt. Col. John H. Modinger, PhD, U.S. Air Force, Retired

The author critiques a book by Craig Whitlock contending that senior military and political leaders routinely lied to the American public regarding the war in Afghanistan to sidestep uncomfortable questions and prolong the war.