

- 9 The NATO Strategic Concept on Its Seventy-Fifth Anniversary**
 Dr. John R. Deni
 Dr. Sten Rynning
NATO must define a new containment policy vis-à-vis Russia that clarifies the nature of NATO's commitment to Ukraine's independence and sovereignty, and it must reinforce and continuously adapt its collective defense posture and notably ensure that all of NATO-Europe implements it.
- 20 Who in NATO Is Ready for War?**
 Curtis L. Fox
A comprehensive analysis of NATO countries' military strengths indicates that without American strategic sponsorship, Europe does not have sufficient combat power to protect itself.
- 37 NATO's Most Vulnerable Flank, but Not for the Reasons We Think**
 Lt. Col. Jamie A. Critelli, U.S. Army Reserve
 Maj. Gustavo F. Ferreira, PhD, U.S. Army Reserve
 Bill Erysian, PhD
 Lynn Williams, PhD
Early actions and planning by Baltic states and NATO military leadership and policymakers must be geared toward building resilient regional food systems in the Baltic states so they can withstand a major disruptive event such as a Russian military invasion or a naval blockade.
- 48 From the Hindu Kush to the Banks of the Dnieper**
NATO's Promise and Peril in a New Reality
 Col. Jerry Landrum, PhD, U.S. Army
 Lt. Col. John Nagl, DPhil, U.S. Army, Retired
Since its tumultuous birth seventy-five years ago, NATO's ability to maintain credible deterrence in the face of threats and to adapt in changing times has reinforced its vital importance. NATO now faces its greatest challenge as its most important partner debates again whether it will devote American treasure and armed force to the pursuit of peace.
- 57 North Atlantic Treaty Organization**
 Col. Maddrey A. Solomon, U.S. Army
Published in September 1951, the first article in Military Review exclusively discussing NATO provides readers with a summarized overview of the organization's charter, structure, and administrative operations, and emphasizes that NATO is exclusively defensive in nature.
- 58 Architects of Training**
Assessing How TRADOC Makes Soldiers for the All-Volunteer Force
 Chaplain (Lt. Col.) Nathan H. White, PhD,
 U.S. Army Reserve
 Katherine Voyles, PhD
Viewing the history of the all-volunteer force through the lens of the development of Training and Doctrine Command reveals that overemphasizing preparation for the tactical level of war may have real consequences for readiness in today's complex operational environment.
- 72 Marketing Authoritarianism**
How Putin and Xi Cultivate Isolationism
 Kyle Morgan
Modern isolationism is the latest weapon in the arsenals of authoritarian regimes. If the international community and policymakers turn a blind eye toward authoritarian expansionism, the oversight will be to the detriment of international security.
- 81 What's the Big Idea? Major General Fremont and the Foundation of an Operational Approach**
 Col. Christopher Wilbeck, U.S. Army, Retired
Formulating a coherent concept of how you will achieve your designated strategic objectives—in other words, having an idea—is a necessary foundation upon which all following aspects of planning are built. Without a central, unifying concept to tie and guide the actions, the plan is likely to be a collection of disjointed, unfocused, ineffective, and possibly counterproductive activities.

10TH MOUNTAIN DIVISION

90 **The Queen of Battle**

A Case for True Light Infantry Capability

Maj. Gen. Gregory K. Anderson, U.S. Army

Col. Brian M. Ducote, U.S. Army

Lt. Col. D. Max Ferguson, U.S. Army

Maj. Mark G. Zwirgzdas, U.S. Army

The U.S. Army will rely on light infantry divisions to fight and win in rugged and inhospitable terrain and in small and potentially isolated formations during large-scale combat operations. U.S. Army infantry must become the lighter, more self-sufficient, and lethal formation that the modern battlefield demands.

104 **Little Spoon**

Adam Fenner

A poem by a Marine Corps veteran that describes one aspect of hardships in the field.

105 **How the 10th Mountain Division Is Going Back to Its Alpine and Mountain Roots**

Maj. Gregory Barry, U.S. Army

Mountainous and severely restrictive terrain are the province of light infantry formations, and 10th Mountain Division senior leaders recognize the necessity of a versatile, adaptable, and rapidly deployable fighting force that meets the unique challenges posed by diverse mountainous terrains.

113 **Hunter Electromagnetic Spectrum**

A Model to Both Train and Advance Modernization Efforts

Col. Thomas Goettke, U.S. Army

Dr. Richard Wittstruck

The multidomain environments of the Ukrainian, Syrian, and Israeli theaters of conflict have amplified the importance of understanding the application of the electromagnetic spectrum (EMS) to twenty-first-century conflict. To help it prepare for fighting in a multidomain environment, the 10th Mountain Division's Division Artillery coordinated with industry partners and program executive offices to develop and incorporate Hunter EMS technology into its training.

122 **Light Infantry Logistics**

Transforming from the Global War on Terrorism

Maj. Joshua D. Erickson, U.S. Army

Maj. Michael C. Fancher, U.S. Army

Maj. Adam M. Karlewicz, U.S. Army

Maj. Kyle D. Peatfield, U.S. Army

Chief Warrant Officer 3 Armstrong B. Henri, U.S. Army

Chief Warrant Officer 3 Austin W. Johnson, U.S. Army

Chief Warrant Officer 2 Curt Ault, U.S. Army

Chief Warrant Officer 2 Amber L. Martin, U.S. Army

Master Sgt. Caleb J. Gallagher, U.S. Army

Pivoting away from the Global War on Terrorism's sustainment structure while gleaned lessons learned from the mountains of Afghanistan to enable operations in alpine terrain remains key to the 10th Mountain Division maintaining its overmatch against its adversaries.

137 **Finnish Joint Air-Ground Integration**

Building Allied Partner Capability

Col. Thomas Goettke, U.S. Army

Lt. Col. Mikko Viren, Finnish Army

The United States and Finland paired with each other on a training path to build a clearly defined division-level warfighting capability for NATO's newest member and address an identified allied capability gap.

TABLE OF CONTENTS

146 **Lead Climbers**

Noncommissioned Officers Drive Change in the 10th Mountain Division

Command Sgt. Maj. Alexander D. King, U.S. Army

A comprehensive analysis of NATO countries' military strengths indicates that without American strategic sponsorship, Europe does not have sufficient combat power to protect itself.

REVIEW ESSAY

158 ***The Wager***

A Tale of Shipwreck, Mutiny and Murder

Maj. Richard R. G. Brantley, U.S. Army

The author critiques a book by David Grann that provides an illuminating picture of many military challenges described by British naval personnel.