

# Suggested Themes and Topics

- Futures Command
- What nations consider themselves to be at war or in conflict with the United States? Nonstate actors? How are they conducting war, and what does this mean for the Army?
- What operational and logistical challenges are foreseen due to infrastructure limitations in potential foreign areas of operation and how can we mitigate them?
- What lessons did we learn during recent hurricane relief operations?
- What is the role of the military in protecting natural resources?
- What lessons have we learned from U.S. counterinsurgent military assistance in Africa?
- What are the security threats, concerns, and events resulting from illegal immigration into Europe?
- Saudi Arabia and Iran: How are cultural changes in both societies affecting the operational environment and potential for conflict between them?
- Iran: What should the U.S. military do to prepare for and promote normalization?
- Case study: How does Japan's effort to establish the "Greater East Asia Co-Prosperty Sphere" compare with current Chinese efforts to expand control over the South China Sea?
- Are changes demanded to the professional development models of the officer and NCO structure in the face of large-scale combat operations and increased readiness requirements?
- What is the correlation between multi-domain operations and large-scale combat operations? How should this impact the Army's training, readiness, and doctrine?
- What material solutions are required to fulfill the Army's unified land operations obligations in large-scale combat operations?
- What is needlessly duplicated in the Army (e.g., what should be done away with, how should the Army adjust, and how would it benefit)?
- What must be done to adjust junior leader development to a modern operational environment?
- What must we do to develop a more effective means of developing and maintaining institutional memory in order to deal with emerging challenges?
- What is the role for the Army in homeland security operations? What must the Army be prepared for?
- Case studies: How do we properly integrate emerging technology?
- What are the potential adverse impacts on military standards due to factors associated with poor integration of new cultures, ethnicities, or racial considerations and how can those impacts be mitigated?
- Case study: How is gender integration changing the Army and how it operates?
- Case study: How does tactical-level military governance during occupation following World War II and Operation Iraqi Freedom compare?
- After eighteen years of institutional/operational experience largely focused on counterinsurgency, how do we return to preparing for large-scale combat operations (LSCO)?
  - See/understand/seize fleeting opportunities?
  - Develop the situation in contact and chaos?
  - Offset "one-off" dependencies and contested domains?
  - Rapidly exploit positions of advantage?
  - Survive in hyperlethal engagements?
  - Continuously present multiple dilemmas to the enemy?
  - Decide and act at speed?
  - Fully realize mission command?

Soldiers from the 14th Field Artillery Regiment in partnership with the United Arab Emirates 79th Heavy Rocket Regiment conduct a seventy-two-hour joint exercise called Operation Golden Eagle 9 May 2018 in the Middle East to test their capabilities and limitations. (Photo courtesy of the U.S. Army)



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