

## 6 Zimbabwe's Coup

### Net Gain or No Gain?

Ambassador Linda Thomas-Greenfield, Retired

Ambassador D. Bruce Wharton, Retired

*Two retired members of the Senior Foreign Service of the United States provide an insightful look at the recent coup in Zimbabwe and then discuss that country's future specifically and the efficacy of coups in general.*

## 18 Love Ballads, Carnations, and Coups

Ozan Varol

*A chapter from the author's The Democratic Coup d'État analyzes instances of military coups conducted by establishment military forces that had the intended result of producing democracy in the nations in which the coups occurred, with some success.*

## 28 Time, Power, and Principal-Agent Problems

### Why the U.S. Army is Ill-Suited for Proxy Warfare Hotspots

Maj. Amos C. Fox, U.S. Army

*Proxy wars are arguably the most common operating environments in modern war, according to this DePuy Writing Contest honorable mention recipient, but the United States has a poor understanding of how to achieve success in these environments.*

## 43 Leveraging the Force

### Rapid Transformation for a Combined Support Area Command Post

Brig. Gen. Thomas R. Drew, U.S. Army

Maj. Charles G. Fyffe, U.S. Army

*The 2nd Infantry Division/Republic of Korea-U.S. Combined Division (2ID/RUCD) established a support area command post and executed a proof of principle to demonstrate its feasibility along with verifying the combined requirements that are inherent to 2ID/RUCD as the only combined division in the U.S. Army. The authors summarize their experiences and lessons learned during this endeavor.*

## 54 Thriving in Uncertainty

### From Predictive- to Probability-Based Assessments

Lt. Col. Michael J. Adamski, U.S. Army

Lt. Col. Scott Pence, U.S. Army

*The authors review current doctrine to highlight the clear mandate for mission and operational environment analysis that incorporates chance and uncertainty, and assert that this mandate is not observed in the operational force. They then introduce assessment formats that embrace uncertainty and probability.*

## 64 Recruiting, Vetting, and Training Police Forces in Postconflict Environments

Brig. Gen. John F. Hussey, U.S. Army Reserve

*An experienced military police officer contends that successful stability operations in postconflict environments begin with security provided by a democratically trained and functional police force.*

## 74 The Development and Creation of the Afghanistan National Army Territorial Forces

Maj. Brad Townsend, U.S. Army

*The lead planner for the creation of the Afghanistan National Army Territorial Forces discusses how its development is a significant demonstration of the growing ability of the Afghanistan Ministry of Defense to develop and execute complex logistical and structural change.*

## 82 We're Confused, Too

### A Historical Perspective for Discussion of "Land Ahead"

Col. Eran Ortal, Israel Defense Forces

*An Israeli officer summarizes the progression of military revolutions throughout history, assesses the development of the Israel Defense Forces in a historical context, and discusses how his think tank used design theory to create the "Land Ahead" transformation framework for the Israeli ground forces.*

## 100 Integrating Information Warfare

### Lessons Learned from Warfighter Exercise 18-2

Lt. Col. Jonathan Rittenberg, U.S. Army  
Maj. Mike Barry, U.S. Army  
Maj. Daniel Hickey, U.S. Army  
Maj. Bryan Rhee, U.S. Army  
Capt. Holly Cross, U.S. Army

*Five I Corps staff officers share their lessons learned during a recent Warfighter exercise regarding information operations and provide a model for the U.S. Army to integrate information-related capabilities for use against near-peer adversaries in future conflicts.*

## 108 Where Field Grade Officers Get Their Power

Col. Robert T. Ault, U.S. Army  
Jack D. Kem, PhD

*The authors discuss how field grade officers draw their "organizational power," or influence, in order to successfully solve problems, build teams, and develop leaders.*

## 117 Social Cybersecurity

### An Emerging National Security Requirement

Lt. Col. David M. Beskow, U.S. Army  
Kathleen M. Carley, PhD

*Our military leaders must understand social cybersecurity and how it impacts our force, nation, and values. The authors define this emerging discipline, discuss its history, and describe current and emerging social cybersecurity trends and how the military must respond to them.*

## 128 The Return of the Bear? Russian Military Engagement in Latin America

### The Case of Brazil

Augusto César Dall'Agnol  
Boris Perius Zabolotsky  
Fabiano Mielniczuk, PhD

*The authors analyze the history of interactions between Brazil and Russia, painting a clear picture of the nature of their relationship. This article was previously published by Military Review as an online exclusive in July 2018.*

## REVIEW ESSAY

## 140 The End of Grand Strategy

### U.S. Maritime Operations in the Twenty-First Century

Lt. Col. John H. Modinger, PhD, U.S. Air Force, Retired

*The author critiques a book by Simon Reich and Peter Dombrowski that uses maritime operations as the backdrop for discussing its major theme, specifically that there are multiple U.S. grand strategies instead of the traditional single strategy guiding U.S. policy.*