

## 6 What Kind of Victory for Russia in Syria?

Michael Kofman  
Matthew Rojansky, JD

*The author describes Russian actions during its intervention in Syria and discusses in detail whether Russia succeeded in meeting its military and political goals in that conflict.*

## 24 Diasporas, Foreign Governments, and American Politics

Samuel P. Huntington, PhD

*In this excerpt from Who Are We? The Challenges to America's National Identity, a former Harvard University political scientist discusses diasporas, how they are exploited by their home countries, and how they affect U.S. foreign policy.*

## 40 Russian Diaspora as a Means of Russian Foreign Policy

Öncel Sencerman

*In a companion piece to the Huntington article, a Turkish PhD candidate describes how Russia is using its diaspora as an instrument of foreign policy in the former Soviet republics.*

## 50 Rethinking the U.S. Army Infantry Rifle Squad

Maj. Hassan Kamara, U.S. Army

*The author uses Sir Michael Howard's dimensions of war (operational, technological, logistical, and social) to analyze how changes in military affairs and human society, as well as projections about future war, warrant reconsideration and change to the makeup of the current infantry squad.*

## 61 The U.S. Army and Mission Command

Philosophy versus Practice

Maj. Brett Matzenbacher, U.S. Army

*According to this author, the Army could successfully adopt mission command as its overarching command philosophy by using a more precise definition of mission command and by aligning professional military education with it.*

## 72 An Army Overseas

Expeditionary Maneuver through the Maritime Domain

Lt. Col. Trent J. Lythgoe, U.S. Army

*The Army must restore its expeditionary capabilities. Success in the future depends on coordinated and mutually reinforcing air, sea, and land expeditionary forces, says this author, and the Army must do its share. (Honorable Mention, 2017 General William E. DePuy Writing Competition)*

## 81 Putting Concepts of Future Warfare to the Test

Maj. John Spencer, U.S. Army

Lionel Beehner, PhD

Capt. Brandon Thomas, U.S. Army

*Three West Point researchers refute the widely held assumption that younger soldiers possess a higher aptitude and familiarity with digital technologies than their predecessors, but they support the Army's progressive-and-sequential training model.*

## 90 **Commanding in Multi-Domain Formations**

**Maj. Anthony M. Clas, EdD, U.S. Army**

*The author describes what the U.S. military needs to be successful in the twenty-first century multi-domain operational environment and recommends where further research and shifts in approach should be directed.*

## 101 **The Tyranny of the Shores**

**Army Planning for the Asia-Pacific Theater**

**Brian J. Dunn**

*The U.S. Army must consider and prepare for a role in the Asia-Pacific region that goes beyond merely fighting anti-access/area denial threats to one that better accounts for the value of large-scale land operations in support of a joint campaign.*

## 108 **Western Anbar after the Awakening**

**A Tale of Three Cities**

**Maj. Michael W. Hein, U.S. Army**

*The period of five years following the Anbar Awakening offers important lessons and highlights potential consequences for a tribe-based counterinsurgency strategy.*

## 118 **A Joint and Operational Approach for Security Assistance to Georgia and Ukraine**

**Col. Tim Kreuttner, U.S. Army**

**Lt. Col. Sami Alnaqbi, United Arab Emirates Navy**

**Lt. Col. Jarrod Knapp, U.S. Air Force**

**Maj. James Woodard, U.S. Marine Corps**

*Four authors with different military backgrounds explain how an integrated joint approach to security cooperation focusing at the operational level with Ukraine and Georgia would strengthen those U.S. partners and serve as a deterrent to Russian aggression.*

## 130 **Mission before Comfort**

**A Mission-Focused Approach to Gender in the Army**

**Capt. Molly Kovite, U.S. Army**

*An Army judge advocate uses anecdotal evidence to argue against gender-based billeting segregation as it is an impediment to mission accomplishment. (Third Place, 2017 General William E. DePuy Writing Competition)*

## REVIEW ESSAY

## 140 **Implacable Foes**

**War in the Pacific, 1944–1945**

**Lt. Col. Jesse McIntyre III, U.S. Army, Retired**

*The author critiques a book by Waldo Heinrichs and Marc Gallicchio that describes the last year of war in the Pacific Theater during World War II and the challenges faced by the United States in defeating a foe committed to fighting to the last man.*