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   The ranking minority member of the House Armed Services Committee offers assignment advice to Command and General Staff College graduates.

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   Lieutenant Colonel Carl D. Grunow, U.S. Army
   A straight-from-the-field assessment of the current advisory effort and a prescription for what it takes to succeed in Iraq as an adviser.

18 Countering Evolved Insurgent Networks
   Colonel Thomas X. Hammes, USMC, Retired
   Insurgency is a competition between human networks. We must understand that salient fact before we can develop and execute a plan to defeat the insurgents.

27 Responding to Bolivian Democracy: Avoiding the Mistakes of Early U.S. Cuban Policy
   Waltraud Queiser Morales, Ph.D.
   Constructive, collaborative engagement with the Morales government, not reflexive confrontation, will better advance U.S. and Bolivian policy interests.

35 Full-Spectrum Analysis: A New Way of Thinking for a New World
   Adrian Wolfberg
   The intelligence community must shake cold war thinking and move to “full-spectrum analysis,” the intelligence analogue to full-spectrum operations.

43 USAF Relevance in the 21st Century: A First-Quarter Team in a Four-Quarter Game
   Major Andrew S. Kovich, U.S. Air Force
   It’s time the Air Force remade itself into a service that provides robust, joint-oriented capabilities across the range of military operations.

WRITING COMPETITION WINNERS

50 1st Place (COIN Competition)—Producing Victory: Rethinking Conventional Forces in COIN Operations
   The combined arms maneuver battalion, partnering with indigenous security forces and living among the population it secures, should be the basic tactical unit of counterinsurgency (COIN) warfare.

60 2nd Place (COIN Competition)—Unit Immersion in Mosul: Establishing Stability in Transition
   Major Paul T. Stanton, U.S. Army
   Tactical units living and working with the population provide the flexibility to gather and disseminate information, influence host-nation political development, and neutralize threat activity.

Cover Photo: Presidents Hugo Chávez of Venezuela and Evo Morales of Bolivia shake hands in front of their Cuban counterpart, Fidel Castro, during a meeting at the Plaza de la Revolución in Havana, 29 April 2006. The presidents signed a pact adding Bolivia to the Bolivarian Alternative for the Americas (ALBA). AFP PHOTO/Adalberto ROQUE
71 1st Place (DePuy Competition)—Hezbollah’s Employment of Suicide Bombing during the 1980’s: The Theological, Political, and Operational Development of a New Tactic
Captain Daniel Isaac Helmer, U.S. Army
Far from being irrational, suicide bombing was conceived to be a militarily effective, theologically justified means to achieve political goals.

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Daniel P. Erikson
What should U.S. policymakers do about the deepening ties between China and Venezuela’s anti-American leftist president Hugo Chávez?

90 Castro’s Tactics of Control in Cuba
José Ramón Ponce Solozábal
A former population-control expert under Castro describes how totalitarian regimes systematically and scientifically subjugate their people.

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Major General Walter L. Stewart Jr., U.S. Army National Guard, Retired
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108 Cultural Awareness and Irregular Warfare: French Army Experience in Africa
Colonel Henri Boré, French Army, Retired
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