

## Lieutenant General William B. Caldwell IV

Commander, USACAC Commandant, CGSC

## Colonel William M. Darley

Editor in Chief

#### Staff

Lieutenant Colonel Arthur E. Bilodeau Managing Editor

Sandra Caballero

Supervisory Editor, Latin American Editions

### **Major Thomas Shrader**

Executive Officer, Marketing/Production Manager

#### Marlys Cook

Supervisory Editor, English Edition

## John Garabedian

Associate Editor

#### Nancy Mazzia

Books and Features Editor

## Barbara Baeuchle

Visual Information Specialist

### Patricia L. Wilson

Administrative Assistant

## Michael Serravo

Visual Information Specialist, Webmaster

#### **Editorial Board Members**

BG Mark E. O'Neill

Deputy Commandant, CGSC Clinton J. Ancker III, Director, Combined Arms Doctrine Directorate

Robert Baumann, Director,

CGSC Graduate Program

COL Kevin Benson, Director, School of Advanced Military Studies

**Gregory Fontenot,** Director, University of Foreign Military and Cultural Studies

Lester W. Grau

Foreign Military Studies Office COL Timothy R. Reese

Director, Combat Studies Institute

William G. Robertson, Deputy Director, Combat Studies Institute

Lon R. Seglie, Chief,

Publication Division Center for Army Lessons Learned

**Dennis Tighe,** Deputy Director, Combined Arms Center-Training

## **Consulting Editors**

Colonel Franklimberg Ribeiro de Freitas Brazilian Army, Brazilian Edition

Lieutenant Colonel Moritz Traub Bauer

Chilean Army, Hispano-American Edition

**Dhia Hakim** Arabic Edition

# FEATURED ARTICLES

## 2 A Cause for Hope: Economic Revitalization in Iraq

Paul Brinkley, Deputy Under Secretary of Defense for Business Transformation

An interagency initiative, the Task Force for Business and Stabilization Operations is helping to quell insurgent violence by resuscitating Iraq's old state-owned industries.

# 12 Surrounded: Seeing the World from Iran's Point of View

Houman A. Sadri, Ph.D.

If U.S. policy makers would consider how the world looks through Iran's eyes, the two nations might be able to avert a potentially catastrophic showdown.

# 32 The Agile-Leader Mind-Set: Leveraging the Power of Modularity in Irag

Colonel (P) Robert B. Brown, U.S. Army

A brigade combat team that inculcates an agile-leader mind-set is a powerful force in any fight.

# 45 Peace in the Posavina, or Deal with Us!

Colonel Gregory Fontenot, U.S. Army, Retired

In 1995-96, the Ready First Combat Team was on uncertain ground as it deployed to Bosnia to enforce the Dayton Accords.

# 61 Toward Strategic Communication

Brigadier General Mari K. Eder, U.S. Army

Strategic communication masses public information at a critical time and place to accomplish a specific objective.

# 71 Focusing Training-The Big Five for Leaders

Colonel Jeffrey R. Sanderson, U.S. Army, and Captain Scott J. Akerley, U.S. Army When the 4th Cavalry Brigade trains leaders, it emphasizes the basics: troop-leading procedures, intelligence preparation of the environment, ground assault convoys, fire distribution and control, and counterinsurgency tactics.

# 79 The Art and Aggravation of Vetting in Post-Conflict Environments

Sean McFate

Creating a professional indigenous security force depends on the competent vetting of candidates for that force.

## 88 The Maras: A Menace to the Americas

Federico Brevé, former Minister of Defense of Honduras

We must act now against the mara gangs in Central America before they ally with drug traffickers to topple the region's governments.

# 96 We the People Are Not the Center of Gravity in an Insurgency

Major Mark P. Krieger Jr., U.S. Army

Military thinkers and planners often identify the people as the center of gravity in an insurgency, but an insurgency's true strategic center of gravity is its cause.

**Cover Photo:** Iranian women light candles in Mother Square in Tehran, 18 September 2001, in memory of victims of the terrorist attacks on the U.S. (AP Photo/Hasan Sarbakhshin)

Headquarters, Department of the Army
U.S. Army Combined Arms Center
Fort Leavenworth, Kansas
Volume LXXXVII — July—August 2007, No. 4

http://militaryreview.army.mil email: leav-milrevweb@conus.army.mil Professional Bulletin 100-07-7/8

## **INSIGHTS**

## 101 A Synchronized Approach to Population Control

Brigadier General Joseph Anderson, U.S. Army, and Colonel Gary Volesky, U.S. Army Population control measures are an important part of the current plan to stabilize Baghdad.

## 104 The Bundeswehr's New Media Challenge

Thomas Rid

As the Bundeswehr's recent "skull scandal" demonstrates, armed forces all over the world must quickly come to grips with a new, aggressive media environment.

## 110 The Surge Can Succeed

Majors Jarett Broemmel, Terry L. Clark, and Shannon Nielsen, U.S. Army
Those who doubt the potential of the current surge in Baghdad should look at our operations in Mosul, Ramadi, and Samarra in 2003-2004.

**Book Reviews** Contemporary readings for the professional

Letters

Inside Back Cover— Announcement of DePuy Writing Competition Winners

George W. Casey, Jr. General, United States Army Chief of Staff

Official:

JOYCE E. MORROW Administrative Assistant to the Secretary of the Army 0633906 Military Review presents professional information, but the views expressed herein are those of the authors, not the Department of Defense or its elements. The content does not necessarily reflect the official U.S. Army position and does not change or supersede any information in other official U.S. Army publications. Authors are responsible for the accuracy and source documentation of material they provide. Military Review reserves the right to edit material. Basis of official distribution is one per 10 officers for major commands, corps, divisions, major staff agencies, garrison commands, Army schools, Reserve commands, and Cadet Command organizations; one per 25 officers for medical commands, hospitals, and units; and one per five officers for Active and Reserve brigades and battalions, based on assigned field grade officer strength. Military Review is available online at http://militaryreview.army.mil.

Military Review (US ISSN 0026-4148) (USPS 123-830) is published bimonthly by the U.S. Army, CAC, Fort Leavenworth, KS 66027-1254. Paid subscriptions are available through the Superintendent of Documents for \$42 US/APO/FPO and \$58.80 foreign addresses per year. Periodical postage paid at Leavenworth, KS, and additional mailing offices. POSTMASTER: Send address changes to Superintendent of Documents, PO Box 371954, Pittsburgh, PA 15250-7954.