FEATURED ARTICLES

2 Interagency Reform: The Congressional Perspective
Congressman Geoff Davis, speech given at PNSR/ROA Luncheon, 8 May 2008
Congressman Davis explains why we need to reform the interagency process in regard to national security and what must be considered in future legislation on this pressing issue.

6 Field Manual 3-07, Stability Operations: Upshifting the Engine of Change
This FM will institutionalize a whole-of-government approach to combating insurgency and sustaining success in an era of persistent conflict.

14 Darfur and Peacekeeping Operations in Africa
Lieutenant Commander Patrick Paterson, U.S. Navy
The crisis in Darfur, which the United States has labeled "genocide" and the United Nations has called "the world's gravest human rights abuse," has revealed glaring weaknesses in the African Union's ability to conduct peacekeeping operations.

24 Salvadoran Reconciliation
A brutal 12-year civil war in El Salvador ended in 1992. The conflict killed more than 75,000 mostly innocent civilians and left 8,000 missing. Reconciliation has been difficult to achieve.

Thomas A. Bruscino Jr.
The tempestuous historical border relationships between the United States and Mexico have always been complex.

45 Persuasion and Coercion in Counterinsurgency Warfare
Andrew J. Birtle, Ph.D.
Much confusion remains over the roles that persuasion and coercion play in rebellions and other internal conflicts. What is the relationship between force and politics?

54 After Iraq: The Politics of Blame and Civilian-Military Relations
George R. Mastroianni, Ph.D., and Wilbur J. Scott, Ph.D.
Competing post-Iraq narratives may lead to a broadening of sociological divisions between military professionals and the civil society they defend.

61 Legitimacy and Military Operations
Lieutenant Colonel James W. Hammond, Canadian Forces
In America’s rush to war, it forgot that legitimacy, whether real or perceived, is paramount. The author argues that to achieve success, the U.S. must conduct all military operations with legitimacy in mind.

Cover Photo: U.S. Army CPT Paul Goodfellow speaks to a family about any concerns they may have during a cordon and knock operation in Tikrit, Iraq, 2 May 2008. (U.S. Air Force, SSG Micky M. Bazaldua, )
73 Twelve Urgent Steps for the Advisor Mission in Afghanistan
Captain Daniel Helmer, U.S. Army
Without major and rapid changes to structure and execution, the advisory effort in Afghanistan will fail to arrest the growing insurgencies.

82 Burnout: Staff Exhaustion
Major Stephen H. Bales, U.S. Army
Commanders can proactively take initiative to mitigate conditions that cause their staffs to lose their peak effectiveness. Imaginative management can help prevent staff burnout.

87 Reaching Out: Partnering with Iraqi Media
Lieutenant Colonel Frank B. DeCarvalho, U.S. Army; Major Spring Kivett, U.S. Army; and Captain Matthew Lindsey, U.S. Army
Using Iraqi news reporters can increase the chances that good news stories will resonate favorably in Iraq. An expert lays out the particulars of an important dimension of the information war.

96 Why the U.S. Should Gender Its Counterterrorism Strategy
Lieutenant Colonel Memie Winn Byrd, U.S. Army Reserve, and Major Gretchen Decke, U.S. Army Reserve
Gender prejudices and traditional assumptions belie an increasing threat from radicalized women. It is time to consider gender issues in designing counterterrorism strategies.

102 Knowledge Management by the Generating Force
Lieutenant Colonel (P) E.J. Degen, U.S. Army
The accelerated operational tempo of the War on Terrorism has forced us to take an honest, in-depth look at how we collect, analyze, debate, codify, write, and disseminate doctrine.

INSIGHTS
111 The Sole Superpower in Decline: The Rise of a Multipolar World
Shri Dilip Hiro
A widely published author asserts that we are witnessing the rise of a multipolar world in which new powers are challenging different aspects of American hegemony.

BOOK REVIEWS CONTEMPORARY READINGS FOR THE PROFESSIONAL