FEATURED ARTICLES

2  Systemic Operational Design: Learning and Adapting in Complex Missions
Brigadier General Huba Wass de Czege, U.S. Army, Retired
Complexity on the modern battlefield demands a new professional culture that embraces collaborative adaptation in operational art.

13  The Truth is Out There: Responding to Insurgent Disinformation and Deception Operations
Cori E. Dauber
Being first and rigorous with the truth has become the new necessary combat skill of the information age.

25  Sentinels of Afghan Democracy: The Afghan National Army
Samuel Chan
Developing Afghanistan’s army will take persistence, courage, and understanding.

41  Thickening the Lines: Sons of Iraq, a Combat Multiplier
Major Andrew W. Koloski, U.S. Army, and Lieutenant Colonel John S. Kolasheski, U.S. Army
Indigenous militias composed of concerned citizens have become an essential component of counterinsurgency in Iraq.

54  Oil, Corruption, and Threats to Our National Interest: Will We Learn from Iraq?
Luis Carlos Montalván
Oil production feeds corruption worldwide and creates strategic threats to U.S. interests.

67  Reconstruction and Post-Civil War Reconciliation
Major John J. McDermott, U.S. Army
Americans involved in nation building and stability operations abroad need not look far from home for lessons.

77  The Making of a Leader: Dwight D. Eisenhower
Colonel Robert C. Carroll, U.S. Army, Retired
Greatness and high office presented no ready-made path to the president most remembered as a general.

CONTEST WINNERS

86  Depuy 2008, 1st Place: Ethical Challenges in Stability Operations
Sergeant Jared Tracy, U.S. Army
An occupying army’s obligations lay naked to the world in the information age. Soldiers should be prepared properly for their moral responsibilities.

95  MacArthur 2008, 2nd Place: Reassessing Army Leadership in the 21st Century
Major Jason M. Pape, U.S. Army
Rank and legal authority can simulate leadership, but a new age needs a new understanding of following and leading.

Cover Photo: General Dwight D. Eisenhower giving the Order of the Day, 6 June 1944. (Dwight D. Eisenhower Presidential Library)
103  Information Operations 2008, 2nd Place: The Future of Information Operations
    Major Walter E. Richter, U.S. Army
    Information warfare operates off a defunct paradigm sorely in need of revision.

INSIGHTS

114  Current U.S. Policy of Provoking Russia is Fundamentally Flawed
    Major John M. Qualls, U.S. Army, Retired
    With so much at stake, Americans might do well to consider Russia’s perspective.

118  BOOK REVIEWS  CONTEMPORARY READINGS FOR THE PROFESSIONAL

126  LETTERS

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2009 General William E. DePuy Combined Arms Center Writing Competition
“Leader Development from Initial Entry Training to the Battlefield”