FEATURED ARTICLES

2 Tactical Leader Lessons Learned in Afghanistan: Operation Enduring Freedom VIII
   Colonel William B. Ostlund, U.S. Army
   During its 15 months in Afghanistan, the 2d Battalion (Airborne), 503d Infantry Regiment, spent 90 percent of its time training the Afghan National Security Forces (ANSF), connecting the population to its government, and improving infrastructure.

10 Exploiting Insurgent Violence in Afghanistan
   Lieutenant Colonel Thomas Brouns, U.S. Army
   We need to energize and empower ordinary Afghans to help extinguish the fire in Afghanistan.

21 Adult Education in Afghanistan: The Key to Political and Economic Transformation
   Captain Chad M. Pillai, U.S. Army
   Provincial reconstruction teams and tactical military units can devise affordable programs that can significantly reduce the illiteracy rate in Afghanistan.

26 Rethinking IED Strategies: From Iraq to Afghanistan
   Commander John Moulton, U.S. Navy
   If they view IEDs as murder weapons left at the scene of a crime rather than landmines placed to inhibit maneuver, coalition forces will reap intelligence on IED networks through forensic analysis.

34 Afghanistan’s Nangarhar Inc: A Model for Interagency Success
   Major David K. Spencer, U.S. Army
   To be successful in the War on Terrorism, we must duplicate the level of U.S. interagency cooperation that created the Nangarhar Inc brand in Afghanistan.

41 The Israeli Defense Forces Response to the 2006 War with Hezbollah
   Matt M. Matthews
   The Israeli Defense Force has proved adept at indentifying and analyzing its mistakes and miscalculations. One need look no further than the 2008 Gaza conflict to affirm its success in this endeavor.

52 Detainee Healthcare as Part of Information Operations
   Lieutenant Colonel Beverly D. Patton, U.S. Army
   The dissemination of positive messages about the medical care of detainees in Iraq can further U.S. political goals.

59 Understanding Innovation
   Colonel Thomas M. Williams, U.S. Army Reserve
   In contemporary usage, the word “innovation” is now just a common buzzword used to sell everything from software to blenders. Understanding what it means for a bureaucratic institution like the Army will help achieve it.

68 Future Strategic Environment in an Era of Persistent Conflict
   Major Paul S. Oh, U.S. Army
   The challenges of the next 20 years are immense and diverse. The U.S. military must be flexible and multi-talented.

Cover Photo: U.S. Army SGT Michael Espejo stands a security watch at Torkham Gate on the Pakistani border of Afghanistan on 24 August 2007. (U.S. Army, PFC Daniel M. Rangel)
How to End the Genocide in Darfur and Why It Won’t Happen
Midshipman Brendon J. Mills, U.S. Naval Academy
The Pentagon is unlikely to spend precious time and resources on genocide prevention in Darfur because the violence there does not pose a threat to U.S. national security.

Misguided Intentions: Resisting AFRICOM
Captain Moussa Diop Mboup, Senegalese Army; Michael Mihalke, Ph.D.; and Major Douglas Lathrop, U.S. Army, Retired
AFRICOM should renounce its usual bilateral strategy and focus on collaboration with African institutions lest they see our rhetoric of “democracy” as a modern-day version of the “white man’s burden.”

Leveraging Liminality in Post-Conflict Security Sector Reform
Major Louis P. Melancon, U.S. Army
If the decision to leverage liminality is appropriate in security sector reform, caution should also be part of the plan.

The Role of Empathy in Irregular Warfare
Major John Bauer, U.S. Army
A single rule serves as a useful guideline for building legitimacy, “Treat the population as you would want yourself to be treated.”

The School of Advanced Military Studies: An Accident of History
Brigadier General Huba Wass de Czege, U.S. Army, Retired
In this, the 25th year since its inception, SAMS needs to recalibrate its focus on operational art.

Terrorists: Neither Soldiers nor Criminals
Amitai Etzioni
Conventional armies that adhere to the rules of war when confronting terrorists are disadvantaged and under pressure to circumvent the rules. Conditions suggest work is needed to modify and update the law of land warfare.

Field Hospital Support for Civilians in Counterinsurgency Operations
Colonel Albert R. Bryan, U.S. Army Reserve, Retired
Medical support of civilians in an area of operations can be a tool for counterinsurgency. It is time to change the doctrine.

Influencing a Soldier, Lessons Learned
Steve McGregor

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BOOK REVIEWS
CONTEMPORARY READINGS FOR THE MILITARY PROFESSIONAL

Eight Imperatives for Success in Afghanistan
General Stanley A. McChrystal, U.S. Army