



# Military Review

**Lieutenant General  
Robert L. Caslen, Jr.**

*Commander, USACAC  
Commandant, CGSC*

**COL John J. Smith**  
*Director and Editor in Chief*

**LTC Jeffrey Buczkowski**  
*Deputy Director*

#### Editorial Staff

**Marlys Cook, LTC, USA (Ret.)**  
*Managing Editor*

**Peter D. Fromm, LTC,  
USA (Ret.)**  
*Supervisory Editor*

**John Garabedian**  
*Associate Editor*

**Nancy Mazzia**  
*Books and Features Editor*

**Julie Gunter**  
*Visual Information Specialist*

**Linda Darnell**  
*Administrative Assistant*

**Michael Serravo**  
*Visual Information Specialist,  
Webmaster*

#### Editorial Board Members

**Brigadier General  
Sean B. MacFarland**

*Deputy Commandant, CGSC*

**Clinton J. Ancker, III, Director,**  
*Combined Arms Doctrine Directorate*

**Robert Baumann, Director,**  
*CGSC Graduate Program*

**COL Thomas C. Graves, Director,**  
*School of Advanced Military Studies*

**Gregory Fontenot, Director,**  
*University of Foreign Military and  
Cultural Studies*

**Lester W. Grau**  
*Foreign Military Studies Office*

**John Pennington, Chief,**  
*Media Division,  
Center for Army Lessons Learned*

**Thomas Jordan, Director,**  
*Capability Development Integration  
Directorate*

**COL Roderick M. Cox**  
*Director, Combat Studies Institute*

**Dennis Tighe, Deputy Director,**  
*Combined Arms Center-Training*

#### Consulting Editors

**Colonel Douglas Bassoli**  
*Brazilian Army,  
Brazilian Edition*

**Colonel Jorge Gatiga**  
*Chilean Army,  
Hispano-American Edition*

## FEATURED ARTICLES

### 2 **The Military-Media Relationship: An Exercise in Strategic Patience**

*Colonel Steven A. Boylan, U.S. Army, Retired*

To succeed, the military and the media need each other, no matter how good or strained the relationship.

### 12 **Inside the Wire at Camp Taji: A Counterinsurgent's Experience**

*Latham Fell*

When U.S. Forces assumed responsibility of the Taji internment facility, they found that a vigorous counterinsurgency campaign was necessary to prevent the spread of violent ideology, extremist recruitment, and physical punishments among the detainees.

### 20 **Bringing Order to Brigade Reset**

*Colonel Paul C. Hastings, Lieutenant Colonel Thomas M. Zubik, and Lieutenant Colonel Eric K. Little,  
Illinois Army National Guard*

The 33rd Infantry Brigade Combat Team, Illinois Army National Guard, conducted a yearlong "reset" that emphasized four lines of effort—leading, training, maintaining, and caring.

### 28 **Provincial Reconstruction Teams in Eastern Afghanistan: Utility as a Strategic Counterinsurgency Tool**

*Robert E. Kemp*

Provincial reconstruction teams provide practical (and hard-won) expertise in how to conduct a counterinsurgency.

### 37 **The Road to Reconciliation: Disarmament, Demobilization, and Reintegration**

*Captain Matthew Q. Rodano, New York Army National Guard*

The International Security Assistance Force should include disarmament, demobilization, and reintegration in its reconciliation and information operations efforts.

### 44 **Going Dutch: Counternarcotics Activities in the Afghan Province of Uruzgan**

*Eric Donkersloot, Royal Netherlands Defense Force; Sebastiaan Rietjens, Ph.D.; and Christ Klep, Ph.D.*

Poppy production is one of the most pressing issues in Afghanistan. The drug network is complex and far reaching, and eradication and interdiction often create more problems than they solve.

### 52 **The 407th Brigade Support Battalion in Operation Unified Response: Expeditionary Logistics**

*Lieutenant Colonel Matthew P. Shatzkin, U.S. Army*

Operation Unified Response validated the 407th Brigade Support Battalion's strengths while ruthlessly exposing its weaknesses.

**Cover Art:** *Battle of Antietam*, specifically, the charge of the Iron Brigade near Dunker Church on the morning of 17 September 1862. Chromolithograph by Louis Prang and Company of an original painting by Thure de Thulstrup.



## 61 Engaged Leadership: Linking the Professional Ethic and Battlefield Behaviors

*Major Christopher H. Warner, U.S. Army, and Colonel George (Ned) Appenzeller, U.S. Army*

Engaged leadership can prevent ethical lapses and ensure soldiers hold each other accountable to high standards of conduct.

## 70 Transformational Leadership: William DePuy's Vision for the Army

*Lieutenant Colonel Jeffrey S. Wilson, Ed.D., U.S. Army*

Intellectually brilliant, morally centered William DePuy taught us that doctrine is not an end state, but a journey.

## 78 Aligning Means and Ends: Toward a New Way of War

*Colonel Charles A. Pfaff, U.S. Army*

The United States aims to impose its will in Afghanistan when it would be better off simply gaining acceptance for its interests.

## 85 Book Reviews: Contemporary Readings for the Military Professional

## 100 2011 GENERAL WILLIAM E. DEPUY WRITING COMPETITION WINNERS

The Secretary of the Army has determined that the publication of this periodical is necessary in the transaction of the public business as required by law of the department. Funds for printing this publication were approved by the Secretary of the Army in accordance with the provisions of Army Regulation 25-30.

Raymond T. Odierno  
General, United States Army  
Chief of Staff

Official:

JOYCE E. MORROW  
Administrative Assistant to the  
Secretary of the Army 0988604

*Military Review* presents professional information, but the views expressed herein are those of the authors, not the Department of Defense or its elements. The content does not necessarily reflect the official U.S. Army position and does not change or supersede any information in other official U.S. Army publications. Authors are responsible for the accuracy and source documentation of material they provide. *Military Review* reserves the right to edit material. Basis of official distribution is one per 10 officers for major commands, corps, divisions, major staff agencies, garrison commands, Army schools, Reserve commands, and Cadet Command organizations; one per 25 officers for medical commands, hospitals, and units; and one per five officers for Active and Reserve brigades and battalions, based on assigned field grade officer strength. *Military Review* is available online at <http://militaryreview.army.mil>.

*Military Review* (US ISSN 0026-4148) (USPS 123-830) is published bimonthly by the U.S. Army, CAC, Fort Leavenworth, KS 66027-1293. Paid subscriptions are available through the Superintendent of Documents for \$42 US/APO/FPO and \$58.80 foreign addresses per year. Periodical postage paid at Leavenworth, KS, and additional mailing offices. POSTMASTER: Send address changes to Military Review, CAC, 290 Stimson Avenue, Unit 2, Fort Leavenworth, KS 66027-1254.