FEATURED ARTICLES

2 Development and COIN in Regional Command-East, 2004-2008
   Robert Kemp, Department of State
   The United States deployed a cadre of talented, dedicated military and civilian officers to
   RC–East in Afghanistan. They had a measurable positive impact, despite risk and hardships.

16 Operational Contract Support: Five Things Every Field Grade Officer Should Know
   Lieutenant Colonel William C. Latham, Jr., U.S. Army, Retired
   Guidelines for preparing, justifying, and managing contract support.

19 ANA Logistics System: Getting to Afghan Right
   Lieutenant Colonel Steven Valeski, U.S. Army Reserve
   Building an ANA logistics system requires solutions developed by Afghans with coalition
   guidance.

25 Strategic Thinking in an Era of Persistent Conflict
   Colonel Chadwick Clark, Ed.D., U.S. Army, and Lieutenant Colonel Richard L. Kiper, Ph.D.,
   U.S. Army, Retired
   The military took years to acquire the skills to counter insurgencies. How long will it take to
   acquire the skills to stabilize nations?

35 The Reserve Component: Trained and Ready? Lessons of History
   Major General Mark MacCarley, U.S. Army
   With little or no post-mobilization training, the Reserve Components must be operationally ready
   to respond to contingencies, homeland security and humanitarian assistance missions, and
   theater security exercises.

47 A Failure to Engage: Current Negotiation Strategies and Approaches
   Major Aram Donigian, U.S. Army, and Professor Jeff Weiss
   Changing Army negotiating techniques requires a significant training program; methodical, regular
   reinforcement of skills and approaches; and consistent coaching.

55 Difficult Missions: What Logic to Apply and What Action to Take
   Brigadier General Huba Wass de Czege, U.S. Army, Retired
   Understanding a mission situation after thinking about the available evidence helps
   dictate the logic of action.

Front cover: The Persian Immortals from the Palace at Persepolis (Pergamon Berlin Museum).
61 Law and Ethics in Command Decision Making
A. Edward Major
The importance of the military commander’s ethical understanding has never been more critical. SJA advice and counseling alone do not lead to ethical decision making.

75 Uzbekistan’s View of Security in Afghanistan After 2014
Matthew Stein
The United States must understand, rather than condemn or ignore, Uzbekistan’s view on Afghanistan security.

INSIGHTS

82 Fulfilling the Promise: A Joint Corps for a Joint Military
Lieutenant Colonel Paul Darling, U.S. Army, Alaska National Guard, and Lieutenant Justin Lawlor, U.S. Naval Reserve
The establishment of a “joint corps” would preserve capabilities within a framework of resource constraints.

88 Policy Options for a Cuban Spring
Gregory Weeks, Ph.D. and Erin Fiorey
Experts offer recommendations for U.S. policy options in the eventuality of a “Cuban spring.”

BOOKS

96 Contemporary Readings for the Military Professional