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FEATURED ARTICLES

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Lieutenant Colonel Brian Imiola, U.S. Army, Ph.D.

For years the Army has talked about the "Army Ethic," but has never articulated the ethic's principles. A professor asserts that the Army needs the principles expressed in a clear manner to guide its actions and decisions.

6 Improving the Leader Development Experience in Army Units

Colonel Douglas C. Crissman, U.S. Army

A former brigade commander opines that leader development is a continuous process and suggests ways to improve the leader development experience in units.

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24 Early Mistakes with Security Forces Advisory Teams in Afghanistan

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Social learning must be incorporated in all Army distance learning courses to connect students and allow for an exchange of ideas.

39 The Non-neutrality of Technology: Pitfalls of Network-Enabled Operations

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A military scholar argues that making decisions on military operations based on network-enabling technology, such as live video images originating from manned or unmanned systems, may lead decision makers to misinterpret data or lose sight of the "big picture," sometimes ending in tragedy.

Front cover: 4th Century hoplite, Johnny Shumate.

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Chief of Staff

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