Morgan, Lt. Col. Shane, USA, and Col. Michael R. Fenzel, USA, “Harmony in Battle: Training the Brigade Combat Team for Combined Arms Maneuver” (Jan-Feb): 74

Noorman, Merel E., Ph.D., and Deborah G. Johnson, Ph.D., “Responsibility Practices in Robotic Warfare” (May-Jun): 12

Nsia-Pepra, Kofi, Ph.D., LLM, “Militarization of U.S. Foreign Policy in Africa: Strategic Gain or Backlash?” (Jan-Feb): 50

Paparone, Col. Christopher R., Ph.D., USA, Retired, “Two Faces of Critical Thinking for the Reflective Military Practitioner” (Nov-Dec): 104

Park, Maj. David H., USA, “COINvasion! Korengal and Weygal Valleys Post-Mortem” (May-Jun): 70


Reynolds, Lt. Col. Phillip W., USA, “Persistent Conflict and Special Operations Forces” (May-Jun): 62


Schmidt, Matthew J., Ph.D., “War as Political Work: Using Social Science for Strategic Success” (Jul-Aug): 50


Skelton, Ike, “America’s Frontier Wars: Lessons for Asymmetric Conflicts” (Jul-Aug): 77


Smith, Capt. Michula, USN, Retired, and Van Brewer, Ph.D., “Army Experimentation: Developing the Army of the Future—Army 2020” (Jul-Aug): 58


Tunnell, Col. Harry D., IV, USA, Retired, “Network-Centric Warfare and the Data-Information-Knowledge-Wisdom Hierarchy” (May-Jun): 43


Wojack, Maj. Adam, USA, “Is Experience the Missing Link in Junior Officer Development?” (Mar-Apr): 33

Zubik, Col. Thomas M., USA; Col. Paul C. Hastings, ARNG, Retired; and Col. Michael Glisson, ARNG, “Sustaining the Army National Guard as an Operational Force” (Jul-Aug): 33

Zweibelson, Maj. Ben E., USA, “Preferring Copies with No Originals: Does the Army Training Strategy Train to Fail?” (Jan-Feb): 15

Afghanistan

“A Tale of Two Districts: Beating the Taliban at Their Own Game,” Lt. Cmdr. Daniel R. Green, Ph.D., USN (Jan-Feb): 26


“Network-Centric Warfare and the Data-Information-Knowledge-Wisdom Hierachy,” Jan

Failed Cyberdefense: The Environmental Consequences of Hostile Acts,” Jan

Cybersecurity: It Isn’t Just for Signal Officers Anymore,” Lt. Col. D. Bruce Roeder,


Medico Operations in Counterinsurgency: Joining the Fight,” Maj. David S. Kau-

Improving Leader Development in the Operational Domain,” Lt. Col. Kevin M.

“Operation Serval: Another Beau Gest of France in Sub-Saharan Africa?” Maj.


Losing Our Way: The Disassociation of Reconnaissance and Security Organizations from Screen, Guard, and Cover Missions,” Robert Cameron, Ph.D. (Nov-Dec): 28


Sustaining the Army National Guard as an Operational Force,” Col. Thomas M. Zubik, USA; Col. Paul C. Hastings, ARNG, Retired; and Col. Michael Glisson, ARNG (Jul-Aug): 33

Army National Guard and Army Reserve

Asymmetric Warfare

“America’s Frontier Wars: Lessons for Asymmetric Conflicts,” The Honorable Ike Skelton (Jul-Aug): 77

Cognitive Process


Comprehensive Soldier Fitness


Counterinsurgency (COIN)


“Creeping Death: Clausewitz and Comprehensive Counterinsurgency,” Capt. Brett Friedman, USMC (Jan-Feb): 82


“Medical Operations in Counterinsurgency: Joining the Fight,” Maj. David S. Kau-

Persistent Conflict and Special Operations Forces,” Lt. Col. Phillip W. Reynolds,

“States, Societies, Resistance, and COIN,” Samuel Abrams (Jan-Feb): 32

Critical Thinking


Cyber

“Considerations for Offensive Cyberspace Operations,” Lt. Cmdr. Kallie D. Fink,

Usn; Maj. John D. Jordan, USMC; and Maj. James E. Wells, USAF (May-Jun): 4

“Cybersecurity: It Isn’t Just for Signal Officers Anymore,” Lt. Col. D. Bruce Roeder,

Failed Cyberdefense: The Environmental Consequences of Hostile Acts,” Jan

Kallberg, Ph.D., and Rosemary A. Burk, Ph.D. (Sep-Oct): 22

Network-Centric Warfare and the Data-Information-Knowledge-Wisdom Hierachy,” Col. Harry D. Tunnell IV, USA, Retired (May-Jun): 43

“Responsibility Practices in Robotic Warfare,” Deborah G. Johnson, Ph.D., and

Mered E. Noorman, Ph.D. (May-Jun): 12


Doctrine

“Bringing Mobility to the Infantry Brigade Combat Team,” Capt. Nathan Jennings, USA (Nov-Dec): 21

“Losing Our Way: The Disassociation of Reconnaissance and Security Organizations from Screen, Guard, and Cover Missions” Robert Cameron, Ph.D. (Nov-Dec): 28

Ethics


“Macro-Ethics and Tactical Decision Making,” Chaplain (Maj.) Robert C. Gresser,

The Importance of Teaching Followership in Professional Military Education,” Lt.

Col. Paul Berg, USA (Sep-Oct): 65

“Leveraging the Power of Loyal Dissent in the U.S. Army,” Maj. Thomas R. Craig,

U.S. Army (Nov-Dec): 97

Fellowship


Forward Stationing

“Operation Serval: Another Beau Gest of France in Sub-Saharan Africa?” Lt.


Army (Nov-Dec): 76

France

“Bringing Mobility to the Infantry Brigade Combat Team,” Capt. Nathan Jennings,

U.S. Army (Nov-Dec): 21

Human Terrain; Culture and Language


Mark Herbert, USA (Sep-Oct): 81

Hyper-Learning


Ph.D, USA, Retired (Jan-Feb): 60

Information Technology

“Hurtling Toward Failure: Complexity in Army Operations,” Maj. Donald L.

Kingston Jr, USA (Jul-Aug): 28


Benjamin A. Ring, USA; Lt. Col. Richard K. Brown Jr., U.S. Air Force; Col.

Lawrence E. Howard, USA Reserve; and Cmdr. Peter R. Van Ness, U.S. Coast

Guard (Mar-Apr): 66

“Network-Centric Warfare and the Data-Information-Knowledge-Wisdom

Hierarchy,” Col. Harry D. Tunnell IV, USA, Retired (May-Jun): 43

Innovation

“The Defense Entrepreneurs Forum: Empowering Ideas Through Peripheral


Interagency

“Evil on the Horizon,” Maj. Matthew M. McCreary, USA (Mar-Apr): 23

Iraq


Junior Officer Development


“Is Experience the Missing Link in Junior Officer Development?” Maj. Adam Wojacak, USA (Mar-Apr): 33


“Strengths-Based Leadership Theory and Development of Subordinate Leaders,” Melinda Key-Roberts, Ph.D. (Mar-Apr): 4


“Evil on the Horizon,” Maj. Matthew M. McCreary, USA (Mar-Apr): 23


“States, Societies, Resistance, and COIN,” Samuel Abrams (Jan-Feb): 32

“The Syrian Crisis from a Neighbor’s Perspective,” Karen Kaya (Mar-Apr): 42

Military Advising


Military Justice


Mission Command


Noncommissioned Officers


Peace Studies


Physical Fitness


Readiness


Revolutionary War


Risk Taking

“Managing Risk in Today’s Army,” Maj. Brendan Gallagher, USA (Jan-Feb): 90

Security Cooperation


Rape in Wartime (Review Essay),” Joseph Miller (Jul-Aug): 77

Virtual Influence: Leveraging Social Media as a Leadership Tool,” Maj. Jana K. Fajardo, USA (Jan-Feb): 4


Head Strong: How Psychology is Revolutionizing War (Review Essay),” Maj. Andrew B. Stipp, USA (Sep-Oct): 108

The Human Domain: The Army’s Necessary Push Toward Squishiness,” Maj. Mark Herbert, USA (Sep-Oct): 81

War as Political Work: Using Social Science for Strategic Success,” Matthew J. Schmidt, Ph.D. (Jul-Aug): 50


Strengths-Based Leadership Theory and Development of Subordinate Leaders,” Melinda Key-Roberts, Ph.D. (Mar-Apr): 4


Cadets in Strategic Landpower: Managing the Talent We Need,” Lt. Col. Adrian T. Bogart III, USA, and Capt. J.D. Mohundro, USA (Jul-Aug): 5


On Strategic Understanding: Teaching Strategy from the Ground Up,” Maj. Matthew Cavanaugh, USA (Jul-Aug): 12

Strategic Leadership for Strategic Landpower: Make Explicit That Which is Implicit, and Do What Your Boss Needs You to Do,” Gen. Robert W. Cone, USA, Retired; Col. Richard D. Creed Jr., USA; and Lt. Col. Adrian T. Bogart III, USA (Jul-Aug): 22

Evil on the Horizon,” Maj. Matthew M. McCready, USA (Mar-Apr): 23

The Syrian Crisis from a Neighbor’s Perspective,” Karen Kaya (Mar-Apr): 42

A Tale of Two Districts: Beating the Taliban at Their Own Game,” Lt. Cmdr. Daniel R. Green, Ph.D., USN (Jan-Feb): 26

The Syrian Crisis from a Neighbor’s Perspective,” Karen Kaya (Mar-Apr): 42

Evil on the Horizon,” Maj. Matthew M. McCready, USA (Mar-Apr): 23

The Syrian Crisis from a Neighbor’s Perspective,” Karen Kaya (Mar-Apr): 42

A Tale of Two Districts: Beating the Taliban at Their Own Game,” Lt. Cmdr. Daniel R. Green, Ph.D., USN (Jan-Feb): 26


The Syrian Crisis from a Neighbor’s Perspective,” Karen Kaya (Mar-Apr): 42


The Syrian Crisis from a Neighbor’s Perspective,” Karen Kaya (Mar-Apr): 42


Army Learning Concept 2015 is Underway,” Chief Warrant Officer 5 John Robinson, Ed.D., USA, and Maj. Brian Davis, USMC, Retired (Nov-Dec): 42

The Syrian Crisis from a Neighbor’s Perspective,” Karen Kaya (Mar-Apr): 42


Army Learning Concept 2015 is Underway,” Chief Warrant Officer 5 John Robinson, Ed.D., USA, and Maj. Brian Davis, USMC, Retired (Nov-Dec): 42

The Syrian Crisis from a Neighbor’s Perspective,” Karen Kaya (Mar-Apr): 42


Army Learning Concept 2015 is Underway,” Chief Warrant Officer 5 John Robinson, Ed.D., USA, and Maj. Brian Davis, USMC, Retired (Nov-Dec): 42