

8 Multi-Domain Battle

The Advent of Twenty-First Century War

Gen. David G. Perkins, U.S. Army

In the final article in a series discussing multi-domain battle, the commander of U.S. Army Training and Doctrine Command discusses how the Army must adapt to meet the requirements for a future force operating in a multi-domain environment.

14 The Return of U.S. Army Field Manual 3-0, Operations

Lt. Gen. Mike Lundy, U.S. Army
Col. Rich Creed, U.S. Army

The commanding general of the U.S. Army's Combined Arms Center teams with the director of the Combined Arms Doctrine Directorate to provide the background on, the intent behind, and a description of the latest version of Field Manual 3-0, Operations.

22 Contemporary Warfare and Current Issues for the Defense of the Country

**General of the Army Valery Gerasimov,
Chief of the General Staff of the Russian
Federation Armed Forces**

Russia's top military figure describes the state of modern warfare from a Russian perspective in a speech at a conference held at the Russian Academy of Military Sciences. Translated by Dr. Harold Orenstein with a foreword by Timothy Thomas, formerly of the Foreign Military Studies Office on Fort Leavenworth, Kansas.

28 Compelling Reasons for the Expansion of Chinese Military Forces

Lt. Cmdr. Cindy Hurst, U.S. Navy, Retired

The changing international arena is forcing China to rethink its strategies. The author discusses why that country sees its increasing use of its military overseas as a necessity to protect its citizens and business interests.

39 North Korea Policy Changed Regime

Col. James M. Minnich, U.S. Army

The author espouses changed regime over regime change as a U.S. policy regarding North Korea, discussing where the United States went wrong in the past and what it should do in the future.

54 Assessing the Value of Serving in an Army Service Component Command as a Broadening Assignment

Maj. Ren Angeles, U.S. Army

Broadening assignments, specifically with Army service component commands, prepare officers for future assignments along their career paths. The author draws from personal experience to highlight the positive aspects of these assignments for officer development.

60 **Strykers on the Mechanized Battlefield**

Capt. Stephen Petraeus, U.S. Army
Capt. Daniel Reynolds, U.S. Army

Two junior officers discuss the history of the Stryker combat vehicle, its role during counterinsurgency operations in Iraq and Afghanistan, its potential use in high-intensity warfare, and the way ahead for training on and employment of the Stryker in the future.

70 **Enabling Brigade Combat Team Success in Europe**

Lessons Learned

Lt. Col. Benjamin A. Bennett, PhD, U.S. Army

The U.S. Army has dramatically increased its presence throughout Europe in response to Russian threats. The author offers lessons learned from repeated deployments to Europe to increase the success of other units deploying to the region.

78 **Adaptation and Innovation with an Urban Twist**

Changes to Suicide Tactics in the Battle for Mosul

Lt. Col. Craig Whiteside, U.S. Army, Retired
Vera Mironova

The authors provide a valuable examination of the basic evolution of whom executes Islamic State suicide bombings, its targeting methodology, and the diverse supply chain that sustains such a prolific bombing campaign.

86 **Logistical Operations in Highly Lethal Environments**

Capt. Jerad Hoffmann, U.S. Army
Capt. Paul Holoye, U.S. Army

After fifteen years of fighting a counterinsurgency, U.S. Army logistical units must relearn how to survive in high-intensity conventional-force environment against near-peer adversaries. The authors offer recommendations on how to adjust logistical-unit training to prepare for this potential future operating environment.

94 **Epic Fail**

Why Leaders Must Fail to Ultimately Succeed

Maj. Timothy Trimailo, U.S. Air Force

Aversion to failure is prevalent in the military. However, the MacArthur award-winning author argues that instances of failure as a junior leader aids in leader development and is necessary for continual improvement and performance optimization. (First place, 2017 General Douglas MacArthur Military Leadership Writing Competition)

100 **How the Army Ought to Write Requirements**

Lt. Col. Thomas "Bull" Holland, PhD, U.S. Army

The Army's lack of an evidence-based requirements system is a consistent cause of failure in Army acquisition programs. The winner of this year's DePuy writing competition opines that the Army should adopt a consistently proven industry method for writing the best requirements. (First place, 2017 General William E. DePuy Writing Competition)

106 **Integration of Cultural Property Protection into a Decisive Action Training Exercise**

**Maj. Kristoffer T. Mills, U.S. Army
Laurie Rush, PhD**

The authors argue for the integration of cultural property protection scenarios into large-scale U.S. Army training exercises to teach soldiers to identify, preserve, and respect cultural property, ancient sites, and artifacts on the battlefield and to educate soldiers on leveraging these items to achieve overall tactical and strategic objectives.

REVIEW ESSAY

117 **The Pursuit of Power Europe 1815–1914**

Mark Montesclaros

The author critiques a book by Richard J. Evans that takes readers through one hundred years of European history, covering the post-Napoleonic period to the eve of World War I.

LETTERS TO THE EDITOR

122 *Readers comment on previous articles*

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Next page: Members of South Carolina's Helicopter Aquatic Rescue Team (SC-HART) perform rescue operations 31 August 2017 in Port Arthur, Texas. A UH-60 Black Hawk helicopter from the South Carolina Army National Guard provided hoist rescue capabilities for the SC-HART team, which consisted of four soldiers and three rescue swimmers from a state task force. Multiple states and agencies nationwide were called to assist citizens impacted by the epic amount of rainfall in Texas and Louisiana from Hurricane Harvey. (Photo by Staff Sgt. Daniel J. Martinez)

2018 General William E. DePuy Special Topics Writing Competition

This year's theme: "World Hot Spots: Which of the world's hot spots is the Army least prepared for? Should resources be diverted to prepare for them? What is the most efficient way to become ready for conflict in this region?"

Articles will be comparatively judged by a panel of senior Army leaders on how well they have clearly identified issues requiring solutions relevant to the Army in general, or to a significant portion of the Army; how effectively detailed and feasible the solutions to the identified problem are; and the level of writing excellence achieved. Writing must be logically developed and well organized, demonstrate professional-level grammar and usage, provide original insights, and be thoroughly researched as manifest in pertinent sources.

Contest opens 1 January 2018 and closes 16 July 2018

- 1st Place \$1,000 and publication in *Military Review*
- 2nd Place \$750 and consideration for publication in *Military Review*
- 3rd Place \$500 and consideration for publication in *Military Review*

For information on how to submit an entry, please visit
<http://www.armyupress.army.mil/DePuy-Writing-Competition/>.

