Themes and Suggested Topics

Institutional

- How do we change our culture and develop leaders to:

  - overcome seventeen years of institutional/operational experience?
  - see/understand/seize fleeting opportunities?
  - develop the situation in contact and chaos?
  - offset "one-off" dependencies and contested domains?
  - rapidly exploit positions of advantage?
  - survive in hyper-lethal engagements?
  - continuously present multiple dilemmas to the enemy?
  - decide and act at speed?
  - fully realize mission command?

- What are the greatest threats the Army faces (either externally or internally)? How should the Army deal with them?

- Case studies of how to properly integrate emerging technology.

- What is needlessly duplicated in the Army (e.g., what should be done away with, how should the Army adjust, and how would it benefit)?

- What must be done to adjust junior leader development to a modern operational environment?

- What must we do to develop a more effective means of developing and maintaining institutional memory in order to deal with emerging challenges?

- What is the role for the Army in homeland security operations? What must the Army be prepared for?

- Impact of nepotism on the officer development system.

- Impact of funding shortfalls on readiness.

- The potential adverse impacts on military standards due to factors associated with poor integration of new cultures, ethnicities, or racial considerations and how to mitigate them.

- How is gender integration changing the Army and how it operates?

Global Security

- What nations consider themselves to be at war or in conflict with the United States? How are they conducting war, and what does this mean for the Army?

- What operational and logistical challenges are foreseen due to infrastructure limitations in potential foreign areas of operation and how can we mitigate them?

- What lessons did we learn during this year's hurricane relief operations?

Soldiers assigned to 11th Armored Cavalry Regiment provide "enemy" fire from a mountaintop 28 August 2016 during Decisive Action Rotation 16-09 at the National Training Center in Fort Irwin, California. (Photo by Spc. JD Sacharok, U.S. Army)