

10 Continuous Transformation

Gen. James E. Rainey, U.S. Army

The commanding general of U.S. Army Futures Command discusses how the Army must manage continuous transformation to adapt to unprecedented technological changes faster than its adversaries.

27 How I Corps Fights

Movement and Maneuver

Brig. Gen. Eric Landry, Canadian Army

Col. Andrew Watson, U.S. Army

Lt. Col. Alex Bedard, U.S. Army

Maj. Callum Muntz, Australian Army

There are regional challenges in the U.S. Indo-Pacific Command areas of operation, and the authors broadly outline the principles guiding I Corps' preparations for contingency operations in the event conflict breaks out.

39 The Agile U.S. Army Division in a Multidomain Environment

Col. Walt A. Reed, U.S. Army

Maj. Justin T. DeLeon, U.S. Army

U.S. Army divisions must cultivate agile formations that are ready to rapidly exploit fleeting opportunities that materialize when joint convergence is achieved. Within this effort, divisions must evaluate how they plan and synchronize operations internally and externally as part of the joint force.

51 On Attrition

An Ontology for Warfare

Lt. Col. Amos C. Fox, PhD, U.S. Army, Retired

Attrition is a deeply misunderstood concept that is widely abused and misrepresented in contemporary military thinking. This article examines what the author asserts are five of the most prevalent elements of misinformation about attrition.

62 Reinvesting in Techniques

Col. John A. Gabriel, U.S. Army

This article argues in favor of useful techniques that effectively account for a formation's theory of employment, structure of employment, and method of employment, which will provide the precision needed to make a difference on the battlefield.

72 The True Test of Mission Command

Maj. Will Happel, British Army

The author examines the events of D-Day attributable to the successful actions of a unit and the demanding training and planning that a unit commander required for his men, which inculcated in them the kind of independent thought and action that is today described as mission command. This article was awarded first place in the General Douglas MacArthur Military Leadership Writing Competition.

78 First World War Doctrine and the Modern War of Positions

Josiah Mosser

Against the backdrop of the modern conflict in Ukraine, the author examines World War I doctrine and deployments as they relate to positional warfare.

92 Arctic Munition Operations

Munitions Safety and Suitability for Service

Chief Warrant Officer 4 Michael Lima, DBA, U.S. Army

The extreme subzero Arctic environment presents challenges to logisticians supporting maneuver units operating in such areas. Ammunition magazine temperature control is essential for storing munitions that degrade quickly due to temperature extremes. Thus, special attention to building suitable physical infrastructure for munitions storage will ensure the reliability of munitions in Arctic conditions.

103 Artificial Intelligence in Modern Warfare

Strategic Innovation and Emerging Risks

Ryan Atkinson, PhD

Increasing sophistication of artificial intelligence presents the dilemma of its increasing capability to challenge and surpass human skills in complex scenarios, underscoring its potential for radically reshaping competitive and strategic security environments.

108 **Information Sharing and the Effectiveness of Peacekeeping Operations in Mali**

Christopher Sims, PhD

The challenges of information sharing were pronounced for the international community's Mali intervention after the 2012 rebellion, during which armed separatists and Islamist groups ejected government forces from the north of the country.

119 **The One-Hundred-Year War for Talent**

Maj. Jeffrey T. Wilson, U.S. Army

The author provides a historical overview of the U.S. Army's recruitment and promotion systems, with special examination of the numerous attempts to develop an unbiased and fair officer evaluation system.

129 **The Musculoskeletal Imperative Enhancing Combat Capability through Effective Injury Management**

Col. Charles Blake, PT, DPT, U.S. Army

Maj. Christopher W. Boyer, PT, DPT, U.S. Army

Maj. David R. Hourani, MD, U.S. Army

Among the subcategories of nonbattle injuries, musculoskeletal injuries (MSKI) pose a constant and growing threat to readiness. The Army's ability to regenerate and maintain combat power is heavily dependent on its ability to manage MSKI.

REVIEW ESSAY

141 **A Different Kind of War**

The Unknown Story of the U.S. Navy's Guerrilla Forces in World War II China

Maj. Cody Chick, U.S. Army

In World War II, the U.S. Navy sent Capt. Milton E. Miles on a mission to establish weather stations in China. He was instrumental in converting weather outposts into special operations units for U.S. conduct of irregular warfare that would ultimately disrupt Japanese operations.

LETTER TO THE EDITOR

144 **Letter to the Editor**

Sanders Marble, PhD

146 **Medals of Honor**

**Master Sgt. Gary Gordon and Sgt. 1st Class
Randall Shughart**