Military Review

THE PROFESSIONAL JOURNAL OF THE U.S. ARMY

September-October 2023, Vol. 103, No. 5 Professional Bulletin 100-23-09/10 Commander, USACAC; Commandant, CGSC; DCG for Combined Arms, TRADOC: Lt. Gen. Milford H. Beagle Jr., U.S. Army

Provost, Army University; DCG for CGSC: Brig. Gen. David C. Foley, U.S. Army Director and Editor in Chief: Col. Todd A. Schmidt, PhD, U.S. Army Managing Editor: William M. Darley, Col., U.S. Army (Ret.)

Editorial Assistant: Charlotte Richter

Operations Officer: Capt. Hallie J. Freeman, U.S. Army

Senior Editor: Jeffrey Buczkowski, Lt. Col., U.S. Army (Ret.)

Writing and Editing: Beth Warrington; Allyson McNitt, PhD

Graphic Design: Michael M. Lopez

Webmasters: Michael Serravo; Kyle Davis—Contractor

Editorial Board Members: Rich Creed, Col., U.S. Army (Ret.)—Director, Combined Arms Doctrine Directorate; Dr. Lester W. Grau—Director of Research, Foreign Military Studies Office; Col. Sam Saine—Director, Center for Army Profession and Leadership; Col. Scott W. Mueller—Director, Center for Army Lessons Learned; Howard Brewington—Deputy Director, Mission Command Center of Excellence; Edward T. Bohnemann, Col., U.S. Army (Ret.)—Deputy, Combined Arms Center-Training, Richard J. Dixon, Col., U.S. Army (Ret.)—Deputy Director, School of Advanced Military Studies Consulting Editors: Col. Ewerton Santana Pereira—Brazilian Army, Portuguese Edition; Col. Roque Guillermo Zevallos Roncagliolo—Peruvian Army, Spanish Edition

Submit manuscripts and queries by email to usarmyleavenworth.tradoc.mbx.armyu-aup-military-review-public@army.mil; visit our web page for author submission guidelines at https://www.armyupress.army.mil/Publish-With-Us/#mr-submissions.

Military Review presents professional information, but the views expressed herein are those of the authors, not the Department of Defense or its elements. The content does not necessarily reflect the official U.S. Army position and does not change or supersede any information in other official U.S. Army publications. Authors are responsible for the accuracy and source documentation of material they provide. Military Review reserves the right to edit material. A limited number of hard copies are available for distribution to headquarters elements of major commands, corps, divisions, brigades, battalions, major staff agencies, garrison commands, Army schools, reserve commands, cadet command organizations, medical commands, hospitals, and other units as designated. Information on personal subscriptions may be obtained by consulting Military Review, which is available online at https://www.armyupress.army.mil/Military-Review/.

Military Review (US ISSN 0026-4148) (USPS 123-830) is published bimonthly by the Department of the Army, Army University Press, Fort Leavenworth, KS 66027-1293. Periodical postage paid at Leavenworth, KS, and additional mailing offices.

Yearly paid subscriptions are for \$42 US/APO/FPO and \$58.80 for foreign addresses and are available through the U.S. Government Publishing Office (GPO) at https://bookstore.gpo.gov/products/military-review-professional-journal-united-states-army.

ADDRESS CHANGES: For personal subscriptions, contact GPO at 1-866-512-1800 or contactcenter@gpogov. For military units and other official government subscribers, contact usarmy.leavenworth.tradoc.mbx.military-review-public-em@army.mil.

are secretary of the Army has determined that the publication of this periodical is necessary in the transaction of the public business as required by law of the department. Funds for printing this publication were approved by the Secretary of the Army in accordance with the provisions of Army Regulation 25-30.

By Order of the Secretary of the Army:

RANDY A. GEORGE

General, Acting United States Army Chief of Staff

Official:

MARK F. AVERILL
Administrative Assistant
to the Secretary of the Army
2322103



Cover photo: Special Operations Command North and 10th Special Forces Group (Airborne) conduct a free-fall parachute insertion 9 April 2021 above the Arctic Circle to validate techniques in extreme cold weather conditions. The exercise rehearsed other rapid insertion tactics including maritime operations under seven feet of ice. (Photo by Sgt. Justin Smith, U.S. Army)







TABLE OF CONTENTS

8 Pen and Sword

The Symbiosis between Ernest Hemingway and Maj. Gen. Buck Lanham

Eileen Martin

Greer Rising

The writer and the soldier forged a friendship that lasted their entire lives, and their unique collaboration of pen and sword enriched the literary world and the profession of arms.

17 Low Crawling toward Obscurity

The Army's Professional Journals

Maj. Zachary Griffiths, U.S. Army

The Army's professional publications must modernize toward webfirst platforms to reach soldiers where they are, and the Army should consider modest incentives for writing and editing professional military publications.

29 Reimagining America's Professional All-Volunteer Army

Lt. Gen. James M. Dubik, PhD, U.S. Army, Retired Lt. Gen. Lawson W. Magruder III, U.S. Army, Retired

Our Nation is in a multipolar, great-power period, and it is time to reexamine, perhaps even reimagine, the relationship between America's Army—Active, Guard, and Reserve—and the contextual conditions that shape it.

44 Lack of Will

How the All-Volunteer Force Conditioned the American Public

Maj. Christopher J. Parker, U.S. Army

Despite its investment in personnel, fifty years of the all-volunteer force has conditioned much of the American public to eschew military service while simultaneously enabling wars of want that have, in turn, only reinforced public skepticism about military service.

57 Four Minutes to Make a Leader

Maj. James Cowen, British Army

The principles of transformational leadership grow in importance when it comes to defining an organizational vision and setting a culture. This article was awarded first place in the General Douglas MacArthur Military Leadership Writing Competition.

64 The 11th Airborne Division Reborn

Arctic Angels

Maj. Gen. Brian S. Eifler, U.S. Army Natalie M. Hardy

The 11th Airborne Division, reactivated in 2022, is capable of operating in the Arctic, in mountainous terrain, and in other extreme cold weather areas while maintaining readiness for global deployments.

73 Russians Are Busy Hammering Out Their "Ideology of the Future"

Dr. Robert F. Baumann

The new ideology put forth by Russian leaders in light of their struggles during Russia's "special military operation" in Ukraine provides a useful lens through which to understand the ambitions of the Putin government.

87 Xi Jinping's PLA Reforms and Redefining "Active Defense"

Capt. Scott J. Tosi, U.S. Army Reserve

China is making great efforts to downsize, professionalize, restructure existing command relationships, and enable joint operations within the People's Liberation Army.

September-October 2023

Volume 103 • Number 5

107 Data Centricity and the 1st Cavalry Division's "Speed of Relevance" during Warfighter 23-04

Maj. Thomas D. Richardson, U.S. Army

The 1st Cavalry Division demonstrated the significance of data centricity in conducting multidomain operations during a recent Warfighter exercise. This article was awarded first place in the Armed Forces Communications & Electronics Association Writing Contest.

116 Pistol-Packing Padres

Rethinking Regulations Prohibiting Armed Military Chaplains

Chaplain (Lt. Col.) Joseph Friedman, Colorado Air National Guard

The Department of Defense's insistence on unarmed chaplains must be reconsidered. Just as medical personnel are authorized to carry defensive weapons, so should chaplains.

128 Comedy in Combat Culture

Understanding the Use of Humor in Crisis and Conflict

Maj. Sally Williamson, Australian Army

Appropriate humor can serve as a useful tool for interpersonal and informative communication, transcend traditional hierarchies, serve as a culturally acceptable mechanism for voicing dissatisfaction, and act as an effective coping strategy in crisis and conflict. This article was awarded second place in the General Douglas MacArthur Military Leadership Writing Competition.

136 Rear Detachment Operations through a Project Management Framework

Maj. Aaron F. Anderson, U.S. Army

Rear detachment operations are critical to units during and after deployments, but there is limited current doctrine dedicated to the topic. One industry that can provide a framework for rear detachment operations is project management.

REVIEW ESSAY

146 Creating the Modern Army

Citizen-Soldiers and the American Way of War, 1919–1939

Col. Dean A. Nowowiejski, PhD, U.S. Army, Retired

The author critiques William J. Woolley's book on the origins of the modern U.S. Army.